## 理 TSI HOLDINGS

Announcement of Financial Results for the 2nd Quarter of the Fiscal Year Ending February 28, 2014 (FY2013)
2013.10.17

# I Summary of Financial Results for the 2nd Quarter of the Fiscal Year Ending February 28, 2014 (FY2013) 

|  | 2nd Quarter, FY2012 |  | (Unit:Million yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2nd Quarter, FY2013 |  |  |  |  |
|  | Results | \|\% of Total | Plan | Results | \% of Total | Y/Y Change | Y/Y |
| Net Sales | 90,534 | 100.0\% | 86,500 | 87,660 | 100.0\% | - 2,873 | 96.8\% |
| Gross Sales | 46,298 | 51.1\% | - | 44,974 | 51.3\% | -1,324 | 97.1\% |
| SG\&A Expenses | 47,374 | 52.3\% | - | 46,379 | 52.9\% | - 995 | 97.9\% |
| Operating Income | A1,076 | A1.2\% | -1,500 | © 1,404 | -1.6\% | - 328 | - |
| Ordinary Income | (1,123 | (1.2\% | -1,200 | 53 | 0.1\% | +1,176 | - |
| Income Before Income Taxes (Qtr) | (1,766 | - 2.0\% | - | - 259 | A0.3\% | +1,506 | - |
| Net Income (Qtr) | (2,424 | ( 2.7\% | - 2,300 | (2,888 | - 3.3\% | -464 | - |


|  |  |  |  |  | (Unit:Million yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2nd Quarter, FY2012 |  |  |  | 2nd Quarter, FY2013 |  |  |  |  |  |  |
|  | Alone | Subsidiaries | Elimination/ others | Total | Alone | Y/Y | Subsidiaries | Y/Y | Elimination /others | Total | Y/Y |
| Net Sales | 12,298 | 31,911 | -4,955 | 39,254 | 9,247 | 75.2\% | 33,446 | 104.8\% | - 3,699 | 38,995 | 99.3\% |
| Gross Profit | 4,582 | 14,934 | -209 | 19,307 | 3,659 | 79.9\% | 15,814 | 105.9\% | 50 | 19,524 | 101.1\% |
| Gross Profit Rate | 37.3\% | 46.8\% |  | 49.2\% | 39.6\% | +2.3pt | 47.3\% | +0.5pt |  | 50.1\% | +0.9pt |
| SG\&A Expenses | 8,110 | 12,476 | 225 | 20,812 | 5,734 | 70.7\% | 14,152 | 113.4\% | 444 | 20,331 | 97.7\% |
| SGA Rate | 65.9\% | 39.1\% |  | 53.0\% | 62.0\% | - 3.9pt | 42.3\% | +3.2pt |  | 52.1\% | - 0.9pt |
| Operating Income | - 3,527 | 2,457 | -434 | (1,505 | (2,074 | - | 1,662 | 67.6\% | -394 | -806 | - |
| Ordinary Income | - 3,224 | 2,234 | -666 | - 1,655 | -618 | - | 2,048 | 91.7\% | -1,083 | 347 | - |
| Income Before Income Taxes (Qtr) | - 3,281 | 2,190 | -652 | A1,743 | -991 | - | 2,005 | 91.5\% | -880 | 132 | - |
| Net Income (Qtr) | -3,281 | 1,218 | - 741 | (2,804 | - 668 | - | 1,102 | 90.5\% | (1,061 | -628 | - |

:Revenues declined due to a decrease in the total number of stores resulting from brand discontinuations and unprofitable store withdrawals that were conducted last year
$\rightarrow$ A further five brands were discontinued as of the spring/summer season 2013
: Although sales were 104.8\% year on year, ordinary profit declined due to the unsatisfactory performance of some subsidiaries
(Unit:Million yen)

|  | 2nd Quarter, FY2012 |  | 2nd Quarter, FY2013 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | \% of Total | Results | \% of Total | Y/Y Change | Y/Y |
| Net Sales | 51,312 | 100.0\% | 48,617 | 100.0\% | - 2,695 | 94.7\% |
| Gross Profit | 27,001 | 52.6\% | 25,363 | 52.2\% | - 1,637 | 93.9\% |
| SG\&A Expess | 26,373 | 51.4\% | 25,953 | 53.4\% | -419 | 98.4\% |
| Operating Income | 628 | 1.2\% | - 589 | -1.2\% | © 1,217 | - |
| Ordinary Income | 786 | 1.5\% | - 247 | - 0.5\% | -1,034 | - |
| Income Before Income Taxes (Qtr) | 231 | 0.5\% | - 261 | - 0.5\% | -493 | - |
| Net Income (Qtr) | 534 | 1.0\% | - 556 | (1.1\% | - 1,091 | - |

- Net Sales :Sales would have increased slightly year on year without the effect of Kate Spade Japan being
- Gross Profit Rate
- Operating Income :Earnings are down for new businesses due to increased selling and administration costs, etc.


# II Priority measures for the Second Half of the Fisical Year Ending February 28, 2014 (FY2013) 

## Priority measures

(1) Reforming cost structure
$\rightarrow$ Entering a total complation stage
(2) Improving profitability
$\rightarrow$ Seek to achieve an optimal revenue generation structure
(3) Strengthening group management capabilities

## Description

-TOKYO STYLE Group . . . Achieve improved gross profit rate - SANEI-INTERNATIONAL Group
... Promortion of scrapping of unprofitabel stores and brand
$\Rightarrow$ Realign the existing brand portfolio
-TOKYO STYLE to launch two new brands
(Oui, Ayano Ruban • Aylesmue)
-Step up "Online to Offline" with a focus on the flagship brands

- Expansion of overseas channels
-Effective use of assets
- Construction of Group organizational structure - Integration of production subsidiary


# III Reference Data 

## Net Sales per Brand

| Brand Name | 0 |  |  | (Unit:MMilion yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2nd Quarter, FY2012 | $\begin{gathered} \text { 2nd Quarter, } \\ \text { FY2013 } \end{gathered}$ | \% of Total | Y/Y |
| 1 nano-universe |  | 8,281 | 9,426 | 10.8\% | 113.8\% |
| 2 NATURAL BEAUTY BASIC |  | 7,854 | 8,297 | 9.5\% | 105.6\% |
| 3 MARGARET HOWELL | - | 4,213 | 5,089 | 5.8\% | 120.8\% |
| 4 ROSE BUD | 0 | 4,266 | 4,603 | 5.3\% | 107.9\% |
| 5 Apuweiser-riche | - | 3,062 | 3,650 | 4.2\% | 119.2\% |
| 6 PEARLY GATES | - | 2,911 | 3,505 | 4.0\% | 120.4\% |
| 7 HUMAN WOMAN |  | 3,029 | 2,831 | 3.2\% | 93.5\% |
| 8 \& by P\&D |  | 3,000 | 2,763 | 3.2\% | 92.1\% |
| 9 Callaway Apparel |  | 2,141 | 2,609 | 3.0\% | 121.9\% |
| 10 FREE'S SHOP | - | 3,036 | 2,337 | 2.7\% | 77.0\% |
| Others |  | 48,735 | 42,545 | 48.5\% | 87.3\% |
| Total |  | 90,534 | 87,660 | 100.0\% | 96.8\% |

*The net sales of ROSE BUD is the consolidated net sales of ROSE BUD CO., Ltd. and Elephant Co., Ltd.
*Apuweiser-riche sales represent the aggregate total sales generated by brands run by Arpege Co., Ltd.
*Previously, Sanei International Group's outlet sales were reported as a lump sum in Other; however, from this quarter, they will be recorded in the sales of each brand for the current and previous year
(Unit:Million yen)

| Sales Chanel | 2nd Quarter, FY2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  | TOKYO STYLE Group |  | $\underset{\substack{\text { SANEI-INTERNATIONAL } \\ \text { Group }}}{\text { Sol }}$ |  | TSI <br> (Nonconsolidated) Sales Chanel Elimination | Consolidates |  |
|  | Results | \% of Total | Results | \% of Total |  | Results | \% of Total |
| Department store | 12,641 | 32.4\% | 13,735 | 28.3\% | - | 26,376 | 30.1\% |
| Commercial Facilities <br> *1 | 13,974 | 35.8\% | 26,409 | 54.3\% | - | 40,384 | 46.1\% |
| EC | 4,806 | 12.3\% | 2,285 | 4.7\% | - | 7,090 | 8.1\% |
| Overseas | 3,090 | 7.9\% | 2,134 | 4.4\% | - | 5,225 | 6.0\% |
| Others *2 | 4,483 | 11.5\% | 4,052 | 8.3\% | 47 | 8,584 | 9.8\% |
| Total | 38,995 | 100.0\% | 48,617 | 100.0\% | 47 | 87,660 | 100.0\% |

*1 Commercial facilities: Fashion buildings, railroad station buildings, individual stores, outlet shops, etc., except for department stores *2 Others: Apparel business, such as wholesale and in-company sales and the non-apparel business of group companies

## (1)Non-operating income

| Interest received | 499 million yen |
| :--- | :--- |
| Dividends received | 315 million yen |
| Valuation gain on derivatives | $\mathbf{2 6 8}$ million yen |
| Foreign exchange gain | $\mathbf{1 8 1}$ million yen |
| Others | $\mathbf{3 1 5}$ million yen |
| Total | 1,676 million yen |

## (2)Non-operating expenses

| Interest paid | 70 million yen |
| :--- | ---: |
| Others | 147 million yen |
| Total | 217 million yen |

(3) Extraordinary gain

| Gain on sale of fixed assets | 1,257 million yen |
| :--- | ---: |
| Gain on sales of investments securities | $\mathbf{4 4 0}$ million yen |
| Others | 148 million yen |
| Total | 1,846 million yen |
|  |  |
| (4) Extraordinary LoSS |  |


| Loss on retirement of fixed assets | $\mathbf{5 7 3}$ million yen |
| :--- | ---: |
| Impairment loss | 250 million yen |
| Loss on sales of investments securities | 420 million yen |
| Valuation loss on investment securities | 389 million yen |
| Loss on sale of related company shares | 318 million yen |
| Others | 208 million yen |
| Total | $\mathbf{2 , 1 6 0}$ million yen |

$\square$ The performance outlook for TSI Holdings indicated in this material is based on the assessments/assumptions from the information available as of this material's date. Actual performance may differ depending on various factors.

