



(Translation)

To Whom It May Concern

Company	TSI Holdings Co., Ltd.
Representative	Tsuyoshi Shimoji, Representative Director & President
Stock Listing	Tokyo Stock Exchange Prime Market (Code: 3608)
Inquiry	Shunsuke Hasegawa, Public & Investor Relations Office +81 (0)3 5785 6400

Personnel Changes at the Company and its Subsidiary

TSI Holdings Co., Ltd. (the “Company”) hereby announces that it will implement personnel changes at the Company and its subsidiary, as follows.

1. Details of Personnel Changes (Effective July 1, 2026)

Name	New Position	Current Position
Shigehiko Onodera	<p>The Company: Executive Officer General Manager Corporate Strategy Dept.</p> <p>TSI Inc.: General Manager Corporate Strategy Dept.</p> <p>Daytona International Co., Ltd. Executive General Manager</p>	<p>The Company: Executive Officer General Manager Corporate Strategy Dept. and Operation Dept.</p> <p>TSI Inc.: General Manager Corporate Strategy Dept. and Operation Dept.</p> <p>Daytona International Co., Ltd. Executive General Manager</p>
Katsunori Yamaguchi	<p>The Company: General Manager Operation Dept.</p> <p>TSI Inc.: General Manager Operation Dept.</p>	<p>TSI Inc.: Senior Manager SCM Dept. Production Headquarters</p>

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.