



(Translation)

To Whom It May Concern

Company	TSI Holdings Co., Ltd.
Representative	Tsuyoshi Shimoji, Representative Director & President
Stock Listing	Tokyo Stock Exchange Prime Market (Code: 3608)
Inquiry	Shunsuke Hasegawa, Public & Investor Relations Office +81 (0)3 5785 6400

Personnel Changes in the Company and Subsidiary

TSI Holdings Co., Ltd. (the Company) hereby announces that it will implement personnel changes within the Company and its subsidiary, as detailed below.

1. Details of Personnel Changes (Effective July 1, 2025)

NAME	New Position	Current Position
Kosuke Takagi	General Manager IT Transformation Dept. (TSI Holdings) General Manager IT Transformation Dept. (TSI Inc.)	Manager Business Administration Section Ueno-Shokai Dept. (TSI Inc.)
Hiroyuki Wada	General Manager NU Dept. (TSI Inc.)	Manager Merchandising Section NU Dept. (TSI Inc.)
Takashi Matsui	—	General Manager IT Transformation Dept. (TSI Holdings) General Manager IT Transformation Dept. (TSI Inc.)
Yuki Otsuka	—	General Manager NU Dept. (TSI Inc.)