TSI HOLDINGS GROUP
Results Briefing: Q1ST (March to May
2023 ) Results of 2024 Ending Feb.
13th July 2023


While net sales grew by $3.3 \%$ compared to the previous term, profitability improved as the result of structural reforms, achieving two-digit growth in operating income.


Quarterly Net Income

> Affected by the withdrawal from some businesses last year and the struggles of American subsidiaries as they were greatly influenced by rising prices, net sales were $¥ 39.37$ billion, $103.3 \%$ of the previous year’s level. In general, they recovered slowly, but several issues remained to be addressed.
$>$ Despite rises in the prices of raw materials and the effects of foreign exchange fluctuations, operating income rose by $¥ 230$ million compared to the previous term to $¥ 1.83$ billion.
$>$ Net income was $¥ 1.98$ billion, down by $¥ 70$ million compared to a year earlier.

Gross Profit

| Gross Profit | 250 200 |  | 56.0\% | 58.6\% | 57.3\% | 60.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22.56 вilion ven | 150 | 41.8\% |  |  |  | 40.0\% |
| YoY 101.0\% | 50 | 91 |  |  |  | 20.0\% |
| YoY Change +0.21 billion yen | 0 |  |  |  | $\begin{gathered} \text { Q1ST } \\ 2024 \text { Endin } \end{gathered}$ | 0.0\% |

## > Gross Profit

- Foreign exchange fluctuations and sharp rises in the prices of raw materials
- Increase in the percentage of wholesale sales*
* While the gross profit margin deteriorated, the ratio of selling and administrative expenses improved.
- Growth in inventories due to bulk purchasing
$\Rightarrow$ Gross profit grew by $¥ 210$ million compared to the previous term, but the gross profit margin fell by 1.3 percentage points.



## > SG\&A Expenses

- Withdrawal from non-performing businesses
- Achieving greater cost efficiency through the concentration of head-office bases
- Achieving greater cost efficiency by changing logistic bases
$\Rightarrow$ Selling and administrative expenses became even better than in the previous year when they improved due to subsidies. The ratio of selling and administrative expenses improved by 1.8 percentage points compared to the previous term.

Ordinary income was $¥ 2.42$ billion, including non-operating profit/loss such as dividend income and real estate income.
Net income for the first quarter was $¥ 1.98$ billion, including $¥ 150$ million in extraordinary profit/loss such as gains on sales of investment securities and impairment loss as well as corporate tax adjustments, and the profit ratio was $5.1 \%$.



The recovery of outing demand such as holiday making and business trips supplied a nice tailwind to sales, but the growth of brands for women, which had recovered earlier, slowed down. In addition, the withdrawal of some brands greatly affected the overall sales.
As a result, although profitability improved, the company failed to increase net sales as intended.
In terms of wholesaling, on the other hand, golf and street businesses performed well, maintaining strong sales. The company places its great expectations on the future of these businesses.

|  |  | Old profit standards | New profit standards | New profit standards |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Cumulative Q1ST 2022 Ending Feb. | Cumulative Q1ST 2023 Ending Feb. | Cumulative Q1ST 2024 Ending Feb. | YoY (\%) |
| $\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & \mathbf{B} \\ & 0 \end{aligned}$ | Department Stores | 3.3 Billion Yen <br> (Composition Rate : 9.6\%) | 5.44 billion Yen <br> (Composition Rate : 14.3\%) | 5.45 billion Yen (Composition Rate : 13.8\%) | 100.2\% |
|  | Commercial <br> Facilities(*1) | 14.31 Billion Yen <br> (Composition Rate : 41.8\%) | 16.75 Billion Yen (Composition Rate : 43.9\%) | 17.78 billion Yen (Composition Rate : 45.2\%) | 106.2\% |
|  | E-Commerce | 9.48 billion Yen <br> (Domestic E-Commerce ratio : 35.0\%) | $\underset{\text { (Domestic E-Commerce ratio : 29.1\%) }}{9.1 \text { Billion }}$ | 8.75 вillion Yen (Domestic E-Commerce ratio : 27.4\%) | 96.2\% |
| Domestic Others(*2) |  | 4.93 billion Yen (Composition Rate : 14.4\%) | 4.0 Billion Yen <br> (Composition Rate : 10.5\%) | 4.45 Billion Yen (Composition Rate : 11.3\%) | 111.2\% |
| Overseas(*3) |  | 2.19 billion Yen (Composition Rate : 6.4\%) | 2.81 billion Yen <br> (Composition Rate : 7.4\%) | 2.91 Billion Yen (Composition Rate : 7.4\%) | 103.6\% |

## Due to the relaxation of movement restrictions and the downgrading of COVID-19 to a Category 5 infectious disease, street brands with many street outlets such as STUSSY, Schott, and LHP achieved growth. "and wander" also performed well in overseas business development.

## Real store business

Real stores: 104.6\% of the previous term's level Non-department store outlets: $106.2 \%$ of the previous term's level The performance of street outlets, which had been forced to struggle since the outbreak of COVID-19 and had been delayed in recovering, showed a strong recovery. Street outlets handling street and other brands increased sales significantly. Sales at department stores and fashion buildings also remained strong.


In the Harajuku area in which TSI's street brand stores concentrate, sales grew at a level that far exceeded the
company's averaae
I


Achieving the largest sales in the Group The ROYAL FLASH Jingumae store made a rapid progress, boosting sales to $202.2 \%$ of the previous year's level. This marked the largest sales among all TSI Group outlets in Japan.

## Overseas business

Overseas: 103.6\% of the previous term's level In the United States, sales fell because of the effects of reduction in consumer spending due to rising prices, delay in delivery in some businesses, and other factors, but mainly in China and Europe, sales expanded steadily in areas such as overseas wholesaling for outdoor and gold businesses, and this pushed up the overall sales. In May, NANO universe opened its first overseas store. The brand is considering opening several more new stores in the future and also plans to develop new markets in Taiwan.


A Domestic sales for "and wander" continued to be strong, and its overseas sales also remained strong.


A NANO universe's first overseas store opened in the LaLaport Taichung shopping center.

10 E-commerce in Q1ST Results of 2024 Ending Feb.

## $\square$ Overview of EC sales

$>$ EC sales shrank due to the effects of business withdrawal (BOSCH) and the termination of agency agreements for SUNSPEL and UNDEFEATED ( $¥ 480$ million).
$>$ Although there were factors that decreased sales substantially, including delay in the timing for the launch of collaborative sneakers (scheduled for the second half of the current term), sales for select and street businesses expanded, helping offsetting the abovementioned decrease in sales.
$>$ Total EC sales went below those of the previous year, but EC sales for existing businesses remained almost on the same level as in the previous year.

| Unit : Billion Yen | Old profit standards | New profit standards |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cumulative O1ST 2022 Ending Feb. | Cumulative Q1ST 2023 Ending Feb. | Cumulative Q1ST 2024 Ending Feb. | compared to year before last (\%) | YoY (\%) |
| In-House E-Commerce (ratio(\%)) | $\begin{gathered} 4.44 \\ (46.8 \%) \end{gathered}$ | $\begin{gathered} 4.51 \\ (49.5 \%) \end{gathered}$ | $\begin{gathered} 3.99 \\ (45.6 \%) \end{gathered}$ | $\begin{aligned} & 89.9 \% \\ & (-1.2 \mathrm{pt}) \end{aligned}$ | $\begin{aligned} & 88.6 \% \\ & (-3.9 p t) \end{aligned}$ |
| Domestic E-Commerce (ratio(\%))* | $\begin{gathered} 9.48 \\ (35.0 \%) \end{gathered}$ | $\begin{gathered} 9.1 \\ (29.1 \%) \end{gathered}$ | $\begin{gathered} 8.75 \\ (27.4 \%) \end{gathered}$ | $\begin{aligned} & 92.3 \% \\ & (-7.6 \mathrm{pt}) \end{aligned}$ | $\begin{aligned} & 96.2 \% \\ & (-1.7 \mathrm{pt}) \end{aligned}$ |
| Overseas E-Commerce (ratio(\%))* | $\begin{gathered} 0.86 \\ (39.4 \%) \end{gathered}$ | $\begin{gathered} 0.97 \\ (34.6 \%) \end{gathered}$ | $\begin{gathered} 0.91 \\ (31.6 \%) \end{gathered}$ | 106.6\% <br> (-7.8pt) | $\begin{aligned} & 94.4 \% \\ & (-3.0 \mathrm{pt}) \end{aligned}$ |
| E-Commerce TOTAL (ratio(\%))* | 10.35 <br> (35.3\%) | $\begin{aligned} & 10.07 \\ & (29.5 \%) \end{aligned}$ | $\begin{gathered} 9.67 \\ (27.7 \%) \end{gathered}$ | $\begin{aligned} & 93.5 \% \\ & (-7.6 p t) \end{aligned}$ | $\begin{aligned} & \text { 96.0\% } \\ & (-1.8 p t) \end{aligned}$ |

Purchasing experience in digital spaces


Items to be marketed in the autumn/winter season of this year are displayed in a virtual space simulated as a 2023 exhibition. This enables visitors to not only check the silhouette of clothes from all angles but also experience their coloring and materials as if they were in a real store and then move to the online shopping site for product purchasing. Thus ADORE will continue to offer content that satisfies customers.


12 Individual Overview of Major Brands in Q1ST Results of 2024 Ending Feb.
TSI HOLDINGS
Key brands continued to perform well. Nine of the top-ranking ten brands in terms of sales saw their sales exceed those of the previous year.
Sales for PEARLY GATES went below those of the previous year (see details below), but the entire golf business remained strong. Meanwhile, NANO universe, which had struggled in the preceding year, continued to recover.

## ■ Top 10 brands in sales

| ■ Top 10 brands in sales <br> Unit : Million yen | Cumulative Q1ST 2023 Ending Feb. |  | Cumulative Q1ST 2024 Ending Feb. |  | Y/Y |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Internal <br> sales <br> ranking Brands | Sales | Composition Rate (\%) | Sales | Composition Rate (\%) | Sales <br> (\%) |
| 1. PEARLY GATES | 4,603 | 12.1 | 4,340 | 11.0 | 94.3 |
| 2. NANO universe | 3,013 | 7.9 | 3,398 | 8.6 | 112.8 |
| 3. MARGARET HOWELL | 3,160 | 8.3 | 3,362 | 8.5 | 106.4 |
| 4. NATURAL BEAUTY BASIC | 3,043 | 8.0 | 3,300 | 8.4 | 108.4 |
| 5. HUF | 1,999 | 5.2 | 2,020 | 5.1 | 101.1 |
| 6. AVIREX | 1,453 | 3.8 | 1,689 | 4.3 | 116.3 |
| 7. new balance golf | 1,158 | 3.0 | 1,388 | 3.5 | 119.9 |
| 8. STUSSY | 976 | 2.6 | 1,244 | 3.2 | 127.5 |
| 9. human woman | 1,140 | 3.0 | 1,232 | 3.1 | 108.0 |
| 10. Jack Bunny!! | 791 | 2.1 | 997 | 2.5 | 126.1 |
| TOTAL | 38,122 | 100.0 | 39,372 | 100.0 | 103.3 |

- PEARLY GATES YoY 94.3\%

Riding favorable winds from the strong golf market, sales expanded by over 30\% compared to the pre-COVID-19 period (the term that ended in February 2020), but partly because of the effects of delay in the delivery of items on which the brand focused, they fell short of the previous year's result.

- NANO universe YoY 112.8\%

The brand continued to recover as it started to reform its product lineup and price range last year. It aims to make further progress in the years to come.

- MARGARET HOWELL YoY 106.4\%

The casual lineup planned in Japan performed well irrespective of sales channels.

## - STUSSY YoY 127.5\%

The entire brand continued to be strong. In particular, stores in urban areas increased sales significantly.


## 14 About Balance Sheet

|  | Cumulative Q1ST 2023 Ending Feb． |  | FY Ending Feb． 2023 |  | Unit：Million Yen |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Cumulative Q1ST 2024 Ending Feb． |
|  | Results | Composition Rate（\％） |  |  | Results | Composition Rate（\％） | Results | Composition Rate（\％） | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{gathered}$ | Y／Y（\％） | $\begin{aligned} & \hline \text { Q1/Q4 } \\ & \text { Change } \end{aligned}$ | Q1／Q4（\％） |
| Current Assets | 75，935 | 54．1\％ | 71，837 | 53．0\％ | 72，096 | 53．0\％ | －3，839 | 94．9\％ | 259 | 100．4\％ |
| （of Cash and Deposits） | 37，658 | 26．8\％ | 32，205 | 23．8\％ | 28，498 | 21．0\％ | －9，160 | 75．7\％ | －3，707 | 88．5\％ |
| （of which，Inventory） | 19，985 | 14．2\％ | 24，679 | 18．2\％ | 27，269 | 20．0\％ | 7，284 | 136．4\％ | 2，590 | 110．5\％ |
| Non－current Assets | 64，548 | 45．9\％ | 63，589 | 47．0\％ | 63，930 | 47．0\％ | －618 | 99．0\％ | 341 | 100．5\％ |
| （of Investment Securities） | 27，994 | 19．9\％ | 27，879 | 20．6\％ | 27，805 | 20．4\％ | －189 | 99．3\％ | －74 | 99．7\％ |
| （of Investment Real estate） | 4，728 | 3．4\％ | 4，708 | 3．5\％ | 4，701 | 3．5\％ | －27 | 99．4\％ | －7 | 99．9\％ |
| Total Assets | 140，483 | 100．0\％ | 135，427 | 100．0\％ | 136，027 | 100．0\％ | $-4,457$ | 96．8\％ | 600 | 100．4\％ |
| Current Liabilities | 27，798 | 19．8\％ | 26，239 | 19．4\％ | 27，665 | 20．3\％ | －133 | 99．5\％ | 1，426 | 105．4\％ |
| （of Shorr－term borrowings） | 108 | 0．1\％ | 17 | 0．0\％ | － | 0．0\％ | －108 | 0．0\％ | －17 | 0．0\％ |
| （of Current portion of long－term borrowi | 5，537 | 3．9\％ | 4，737 | 3．5\％ | 4，553 | 3．3\％ | －984 | 82．2\％ | －184 | 96．1\％ |
| Non－current Liabilities | 13，459 | 9．6\％ | 10，309 | 7．6\％ | 9，281 | 6．8\％ | －4，178 | 69．0\％ | －1，028 | 90．0\％ |
| （of Long－term borrowings） | 8，784 | 6．3\％ | 5，010 | 3．7\％ | 4，175 | 3．1\％ | －4，609 | 47．5\％ | －835 | 83．3\％ |
| Total Liabilities | 41，257 | 29．4\％ | 36，549 | 27．0\％ | 36，946 | 27．2\％ | －4，311 | 89．6\％ | 398 | 101．1\％ |
| Total Net Assets | 99，225 | 70．6\％ | 98，878 | 73．0\％ | 99，080 | 72．8\％ | －145 | 99．9\％ | 202 | 100．2\％ |
| （of Treasury stock（－）） | －4，269 | －3．0\％ | －3，031 | －2．2\％ | －3，774 | －2．8\％ | 495 | 88．4\％ | －743 | 124．5\％ |
| Total Liabilities and Net Assets | 140，483 | 100．0\％ | 135，427 | 100．0\％ | 136，027 | 100．0\％ | $-4,456$ | 96．8\％ | 600 | 100．4\％ |

＞Cash and Deposits
【Comparison with the previous term】
Affected by increases in inventory assets and the repayment of borrowings totaling $¥ 5.7$ billion，cash and deposits decreased by $¥ 9.1$ billion．

## ＞Inventory

【Comparison with the previous term】 Inventory assets were $136.4 \%$ of the previous year’s level，an increase of $¥ 7.2$ billion，due to the bulk purchasing of long－term marketing products， etc．in anticipation of future market recovery as well as delay in the delivery of some key products and in the turnover of their stock．In the future，the company will carefully purchase products and control their sales with a risk of slow moving inventories in mind．

## ＞Treasury stock

【Comparison with the previous term】
As part of its efforts to implement capital policy and take measures for shareholder returns，the company continued to acquire treasury stock．The value of the treasury stock increased by $¥ 740$ million．
＞Equity ratio
The equity ratio was maintained high，at 72．6\％．


16 TSI Holdings Group's medium-term management plan "TIP25"

## Hence, to leap toward 2025, we have updated TIP24,

 to turn it into the TSI Innovation Program 2025 (TIP25).
## TIP25 formulation policy



Capture changes in the social environment and market to express and embody our existence and purpose

## 2

Align the direction of
the entire company with
the direction of
business domains to
develop business in
new growth domains

## 3

Achieve sufficiency in
digital engagement,
ESGs and high profit,
all areas that the stock market holds dear

| Welcness d Lifestyle |  |
| :--- | :--- |
| Wellness \& lifestyle |  |
| Athleisure | Create fashion entertainment <br> Ohat has a positive impact |
| Lifestyle | onthe health and happiness <br> of consumers and, by <br> extension, society. |


| Fashion Capital |  |
| :--- | :--- |
| Fashion capital |  |
| Lady's <br> Fashion | Refine the experience <br> values of brands and <br> create fashion <br> entertainment centered on <br> highly refined tastes. |

## Street d Culture

## Street \& culture

Street
Culture
Select
Nurture street culture and create fashion
entertainment that brings positivity to society and the environment.

## Digital Generation

## Digital generation

Gen-Z
Fashion
D2C/F2C
Digital
Fashion

Create fashion
entertainment forthe
digital native generation
via digital $x$ fashion.

| We Clness el Lifestyle |  |
| :--- | :--- | :--- |
| Wellness \＆Lifestyle Div． |  |
| 1．PEARLY GATES | 10．MHL． |
| 2．PGG | 11．Dice\＆Dice |
| 3．MASTER BUNNY EDITION | 12．SEVEN BY SEVEN |
| 4．Jack Bunny！！ | 13．quitan |
| 5．St ANDREWS | 14．and wander |
| 6．PING | 15．YLĖVE |
| 7．new balance golf | 16．THE LIBRARY |
| 8．NBB WEEKEND | 17．Laline |
| 9．MARGARET HOWELL | 18．Urth Caffé |


| Fashion Capital |  |  |
| :--- | :--- | :--- |
| Fashion Capital Div． |  |  |
| 1．Apuweiser－riche | 8． | N． |
| 2．JUSGLITTY | 9．PROPORTION BODY |  |
| 3．Rirandture | 10．ARESSING |  |
| 4．Mystrada | 11．human woman |  |
| 5．CADUNÉ | 12．LE PHIL |  |
| 6．Arpege story | 13．PINKY\＆DIANNE |  |
| 7．NATURAL BEAUTY BASIC |  |  |
|  |  |  |



## Street \＆Culture Div．

| 1．STÜSSY | 9． | B＇2nd |
| :--- | :--- | :--- |
| 2．HUF | 10． | BEAVER |
| 3．UNION | 11．LHP |  |
| 4． | BAIT | 12．ROYAL FLASH |
| 5．FIGURE | 13．GARDEN（吾亦紅） |  |
| 6．Forget－me－nots | 14．MANASTASH |  |
| 7．AVIREX | 15．Resew |  |
| 8．Schott | 16． | NANO universe |

Digital Generation

## Digital Generation Div．

1．ETRÉ TOKYO
2．MECRE
3．CHAROL
4．FREE＇S MART
6．JILL STUART
7．JILL by JILL STUART
8．ROSE BUD
9．hueLe Museum
10．STUMBLY

## Creating attractive communities

Sublimating apparel brands into community brands.
Developing entertainment business closely linked to lifestyles.

Net sales YoYchange
$\neq 12.64$ Billion

## "and wander" achieved rapid growth, more than trebling its sales after years of struggle under COVID-19 conditions

"and wander" offers outdoor wear that provides both refined designs and high functionality. Since the outbreak of COVID-19, the brand has actively carried out new initiatives such as the marketing of camping gear and rental services.

Recently, riding favorable winds such as the outdoor life boom and inbound tourism, the brand has performed well both in directly managed store sales and wholesaling, increasing sales substantially.


Sales
161.4\%
of the previous term's level in sales


## PING's first street outlet opened

## PINS

PING APPAREL's first street outlet in Japan opened in Sapporo. The store offers products that enable total coordination from apparel to golf clubs

As its overall sales continues to be strong, at $\mathbf{2 2 3 . 3} \%$ of the previous year's level, PING APPAREL aims at further progress.


A The store has a club fitting studio as well.

## Platform for play rooted in the street spirit

By extending to the keyword "play," the platform aims at spreading itself to neighboring lifestyles, reinventing gears, and offering new experiences.

Net sales YoYchange Billion

Ratio to total sales

## AVIREX opened a new store in Tokyo's Uraharajuku

AVIREX, which acquired many new fans last year through collaborations with the movie Top Gun Maverick and popular animations, continued to be strong with its sales at $116.3 \%$ of the previous year's level.
In March, it opened its Harajuku store along the Harajuku Propeller Street.
The brand aims at embodying its worldviews at the center of street culture.


With its interior décor designed to enable visitors to enjoy the brand's two worldviews, the new store also handles items that are available only at the outlet.

"The Finest Quality Product," which shows unparalleled craftsmanship, has also been launched.

## Services that respond constantly to market trends and changes

Being flexible enough to continue changing gracefully, granting
the wishes of customers, and extending a circle of happiness.

## NATURAL BEAUTY BASIC moves toward further growth

Due to the withdrawal of non-performing stores, sales temporarily shrank, but the structural reforms that had begun in the autumn of 2021 proved effective, allowing the brand to continue increasing both its sales and profits. In particular, LIMITED EDITION items offered at limited outlets were wellreceived. Sales for stores that handled them exceeded those for outlets that did not by about eight percentage points.


## NATURALBEAUTY BASIC

The brand is planning to introduce casual products for stores near the center of Tokyo and in suburban areas. It aims to further increase sales while winning over new customers.

Net sales YoY change


## human woman's "Go green" project begins

The brand "human woman," which celebrated the 25th anniversary of its launch this year, started the new "Go green" project.

Through this project, the brand will offer chances to meet all things, people, and experiences in order to make customers daily life more enjoyable and beautiful.



Holding the Go green Marche event Go green Marché was a splendid event that imitated a marché in Paris in which the brand has its roots. Its program included sales of gender-free items, foods, and sundry goods as well as the hosting of workshops.

## Continuously expanding content to win over the next generation of

## customers

Obtaining a favorable response and generating strong excitement through tangible and intangible content that expands infinitely.

Net sales YoY change

Billion

Ratio to total sales

## ETRÉ opened its official YouTube channel

## E T R É

токуо
ETRÉ TOKYO, where the popular influencer JUNNA serves as director, opened its official YouTube channel in May.
She will be responsible for various plans such as the coordination of outfit and the presentation of merchandise.

Through this channel, the brand will communicate information to have customers love ETRÉ TOKYO even more than before.


The channel is updated every Saturday.

In the current season, over 35,000 items sold in this series, making this project a smash hit.

With their colors simulated using Instagram and decided while listening to the opinions of customers, frilled tote bags were finally launched.

The tote bags with different colors from any of those marketed before were well-received by customers. They sold out at one outlet after another.

JILL by JILL STUART used customer opinions to develop products that became big hits


## "Formulation of policies" and "addition and change of materialities"

Following the human rights policy formulated in February of this year, TSI Holdings developed its sustainability policy, governance policy, environmental policy, and social policy.
The company also reviewed its materialities and identified twelve new materialities.

TSI Holdings identified twelve new materialities by changing the nine existing materialities under three themes and adding new ones taking their relationships with its businesses into consideration.

Under the solid governance system, the company will carry out initiatives to address the twelve materialities.

Human rights policy
(6) diversity
$(7$ Health and safety
8 employee happiness
(9) fair labor

## Sustainability policy

## Governance policy



## Report on the TSI Group's SDG initiatives

Promoting the recycling and reuse of clothing, including remnants of cloth, with the aim of reducing the amount of clothing discarded to zero
Processing collected end-of-use clothing into yarns and construction materials and reusing them as resources

## Case <br> 01 Sublimating remnants of cloth into works of art

An exhibition of works of art by students of Tama Art University was held at the Daikanyama store of Forget-me-nots.

Students produced yarns from remnants of cloth generated at TSI and worked with customers who visited the store to complete their works of art.


## Case

02 Utilizing remnants of cloth for uniforms

The use of aprons produced reusing remnants of cloth began at some of the Urth Caffe stores.

These aprons were sewn mainly by new employees at TSI's factory, and this realized a new form of internal recycling.


Case
03 Initiatives with a dressmaking school

In April 2023, the company embarked on a new initiative with Bunka Fashion College in order to develop people who would lead the next generation of the fashion industry.

In addition to sending its employees to give lessons as lecturers, the company will donate remnants of cloth to support dressmaking.

By installing boxes at the school to collect end-ofuse clothing, it also seeks cooperation from the college in recycling and reuse.


Nurture worldwide empathy and social value throughthe power of fashion entertainment.

## A company creating fashion entertainment

TSI HOLDINGS GROUP

## :¿: 7 Reference Data



28 Highlights of Q1ST Results of 2024 Ending Feb.

| Overview <br> (Revenue recognition standards) | Cumulative Q1ST 2023 Ending Feb. |  | Cumulative Q1ST 2024 Ending Feb. |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Composition Rate (\%) | Results | Composition Rate (\%) | Y/Y <br> Change | Y/Y (\%) |
| Net Sales | 38,122 | 100.0 | 39,372 | 100.0 | 1,250 | 103.3 |
| Gross Profit | 22,348 | 58.6 | 22,562 | 57.3 | 214 | 101.0 |
| SG\&A Expenses | 20,744 | 54.4 | 20,726 | 52.6 | -18 | 99.9 |
| SG\&A Expenses <br> (excl. Goodwill Amortization, Depreciation and Amortization) | 19,492 | 51.1 | 19,888 | 50.5 | 396 | 102.0 |
| Goodwill Amortization | 97 | 0.3 | 106 | 0.3 | 8 | 108.7 |
| Depreciation and Amortization | 1,154 | 3.0 | 731 | 1.9 | -423 | 63.3 |
| Operating Income | 1,603 | 4.2 | 1,836 | 4.7 | 232 | 114.5 |
| Ordinary Income | 2,212 | 5.8 | 2,425 | 6.2 | 213 | 109.6 |
| Extraordinary Income | 170 | 0.4 | 191 | 0.5 | 21 | 112.3 |
| Extraordinary Loss | 164 | 0.4 | 47 | 0.1 | -116 | 28.9 |
| Profit Before Taxes | 2,219 | 5.8 | 2,570 | 6.5 | 351 | 115.8 |
| Profit Attributable to Owners of Parent | 2,063 | 5.4 | 1,988 | 5.1 | -74 | 96.4 |
| EBITDA ※ | 2,855 | 7.5 | 2,673 | 6.8 | -181 | 93.6 |

*Employment Costs $=$ Personnel Expenses + Subcontract Costs + Sales Commission
*Business Strategy Costs = Advertising and Sales Promotion Expenses + cross-border E-Commerce + Moving cost
*EBITDA $=$ Operating Income + Goodwill Amortization + Depreciation and Amortization

## Net Sales Per Channel

| Department Stores | 5,444 | 14.3 | 5,453 | 13.8 | 100.2 | -0.4pt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commercial Facilities (*1) | 16,750 | 43.9 | 17,789 | 45.2 | 106.2 | +1.2pt |
| In-house EC | 4,510 | 11.8 | 3,995 | 10.1 | 88.6 | -1.7pt |
| 3rd Party | 4,595 | 12.1 | 4,763 | 12.1 | 103.6 | +0.0pt |
| EC(E-Commerce) | 9,105 | 23.9 | 8,758 | 22.2 | 96.2 | -1.6pt |
| Others(*2) | 4,009 | 10.5 | 4,459 | 11.3 | 111.2 | +0.8pt |
| Domestic | 35,310 | 92.6 | 36,459 | 92.6 | 103.3 | -0.0pt |
| EC(E-Commerce) | 974 | 2.6 | 919 | 2.3 | 94.4 | -0.2pt |
| Overseas | 2,811 | 7.4 | 2,913 | 7.4 | 103.6 | +0.0pt |
| EC(E-Commerce) | 10,079 | 26.4 | 9,677 | 24.6 | 96.0 | -1.9pt |
| TOTAL | 38,122 | 100.0 | 39,372 | 100.0 | 103.3 |  |

[^0]30 Highlights of Q1ST Results of 2024 Ending Feb.

Unit:Million Yen

## Brands Overview

| 1. | PEARLY GATES |
| ---: | :--- |
| 2. | NANO universe |
| 3. | MARGARET HOWELL |
| 4. | NATURAL BEAUTY BASIC |
| 5. | HUF |
| 6. | AVIREX |
| 7. | new balance golf |
| 8. | STUSSY |
| 9. | human woman |
| 10. | Jack Bunny!! |
| TOP10 |  |


| Other Brands |
| :--- |
| Continuing Brands |

Closed Brands
TOTAL

| Cumulative Q1ST 2023 Ending Feb. |  |  | Unit:Million Yen |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Cumulative Q1ST 2024 Ending Feb. |  |  | YoY |  |
| Sales | Composition Rate (\%) | Gross Profit Ratio (\%) | Sales | Composition Rate (\%) | Gross Profit Ratio (\%) | Sales (\%) | Gross Profit Ratio (\%) |
| 4,603 | 12.1 | 65.6 | 4,340 | 11.0 | 61.9 | 94.3 | -3.7pt |
| 3,013 | 7.9 | 57.4 | 3,398 | 8.6 | 55.8 | 112.8 | -1.5pt |
| 3,160 | 8.3 | 68.0 | 3,362 | 8.5 | 71.6 | 106.4 | +3.6pt |
| 3,043 | 8.0 | 64.5 | 3,300 | 8.4 | 65.6 | 108.4 | +1.1pt |
| 1,999 | 5.2 | 52.3 | 2,020 | 5.1 | 51.7 | 101.1 | -0.5pt |
| 1,453 | 3.8 | 60.4 | 1,689 | 4.3 | 55.9 | 116.3 | -4.5pt |
| 1,158 | 3.0 | 58.1 | 1,388 | 3.5 | 49.9 | 119.9 | -8.2pt |
| 976 | 2.6 | 65.6 | 1,244 | 3.2 | 65.5 | 127.5 | -0.1pt |
| 1,140 | 3.0 | 65.9 | 1,232 | 3.1 | 66.0 | 108.0 | +0.1pt |
| 791 | 2.1 | 55.6 | 997 | 2.5 | 47.2 | 126.1 | -8.3pt |
| 21,339 | 56.0 | 62.2 | 22,975 | 58.4 | 60.7 | 107.7 | -1.6pt |
| 16,766 | 44.0 | 53.9 | 16,386 | 41.6 | 52.6 | 97.7 | -1.3pt |
| 38,106 | 100.0 | 58.6 | 39,362 | 100.0 | 57.3 | 103.3 | -1.3pt |
| 16 | 0.0 | 112.3 | 10 | 0.0 | 93.7 | 65.0 | -18.6pt |
| 38,122 | 100.0 | 58.6 | 39,372 | 100.0 | 57.3 | 103.3 | -1.3pt |

31 Highlights of Q1ST Results of 2024 Ending Feb.

## Domestic Monthly Sales Information



## The Number of Stores

|  |  | Cumulative Q1ST 2023 Ending Feb | FY Ending Feb. 2023 | Store Open | Store Close | Cumulative Q1ST 2024 Ending Feb. | Y/Y <br> Change | Q1/Q4 <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apparel | Domestic | 805 | 738 | +26 | -8 | 756 | -49 | 18 |
|  | Overseas | 41 | 29 | +1 | - | 30 | -11 | 1 |
|  | Total | 846 |  | +27 | -8 | 786 | -60 | 19 |
| Restaurant | Domestic | 7 | 8 | - | - | 8 | 1 | 0 |
| Cosmetics | Domestic | 36 | 36 | +1 | -1 | 36 | - | 0 |
| Total |  | 889 |  | +28 | -9 | 830 | -59 | 19 |



## TSI HOLDINGS GROUP

- Descriptions about future within this document are based on the information that the company obtains on the date of this report and certain assumptions deemed to be reasonable. Actual earnings may differ materially from various future factors.
- This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.


[^0]:    *1 Fashion buildings, shopping centers, railroad station buildings, individual stores, outlet shops etc. except for department stores.
    *2 Apparel businesses such as wholesale, intercompany sales and non-apparel businesses of the group companies.

