## TSI HOLDINGS

## Results Briefing: Q3RD(March to November 2019) Results of 2020 Ending Feb.

2020.1.14

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I. Results Overview


## Consolidated Financial Highlights -Profit and Loss-

|  |  |  | Unit:Million Yen |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cumulative Q3RD 2019 Ending Feb. |  | Cumulative Q3RD 2020 Ending Feb. |  |  |  |
|  | Results | Composition Rate (\%) | Results | Composition Rate (\%) | Y/Y Change | Y/Y (\%) |
| Net Sales | 117,373 | 100.0 | 125,823 | 100.0 | 8,449 | 107.2 |
| Gross Profit | 64,486 | 54.9 | 68,524 | 54.5 | 4,037 | 106.3 |
| SG\&A Expenses | 61,179 | 52.1 | 66,583 | 52.9 | 5,403 | 108.8 |
| SG\&A Expenses(excl. Goodwill Amortization, Depreciation and Amortization) | 57,735 | 49.2 | 62,547 | 49.7 | 4,812 | 108.3 |
| Goodwill Amortization | 601 | 0.5 | 774 | 0.6 | 173 | 128.8 |
| Depreciation and Amortization | 2,842 | 2.4 | 3,261 | 2.6 | 418 | 114.7 |
| Operating Income | 3,306 | 2.8 | 1,940 | 1.5 | -1,366 | 58.7 |
| Ordinary Income | 4,588 | 3.9 | 3,312 | 2.6 | -1,275 | 72.2 |
| Extraordinary Income | 274 | 0.2 | 3,109 | 2.5 | 2,834 | 1130.7 |
| Extraordinary Loss | 453 | 0.4 | 145 | 0.1 | -308 | 32.0 |
| Profit Before Taxes | 4,409 | 3.8 | 6,276 | 5.0 | 1,866 | 142.3 |
| Profit Attributable to Owners of Parent | 2,569 | 2.2 | 4,821 | 3.8 | 2,252 | 187.7 |
| EBITDA ※ | 6,751 | 5.8 | 5,976 | 4.7 | -775 | 88.5 |

*EBITDA = Operating Income + Goodwill Amortization + Depreciation and Amortization

## Brands Overview

|  |  |  |  |  |  |  | Unit:Million Yen |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cumulative Q3RD 2019 Ending Feb. |  |  | Cumulative Q3RD <br> 2020 Ending Feb. |  |  | Y/Y |  |
|  | Sales | Composition Rate (\%) | Gross Profit Ratio (\%) | Sales | Composition Rate (\%) | $\begin{gathered} \hline \text { Gross Profit } \\ \text { Ratio (\%) } \end{gathered}$ | Sales (\%) | $\begin{aligned} & \text { Gross Profit } \\ & \text { Ratio (pt) } \end{aligned}$ |
| 1. nano - universe | 19,140 | 16.3 | 50.5 | 19,157 | 15.2 | 47.0 | 100.1 | -3.5 |
| 2. NATURAL BEAUTY BASIC | 12,048 | 10.3 | 59.2 | 11,668 | 9.3 | 59.1 | 96.8 | -0.1 |
| 3. MARGARET HOWELL | 10,563 | 9.0 | 59.8 | 10,459 | 8.3 | 59.5 | 99.0 | -0.3 |
| 4. PEARLY GATES | 9,164 | 7.8 | 52.8 | 9,555 | 7.6 | 52.2 | 104.3 | -0.6 |
| 5. AVIREX ※1 | - | - | - | 6,064 | 4.8 | 61.7 | - | - |
| 6. ROSE BUD | 5,239 | 4.5 | 48.1 | 4,537 | 3.6 | 51.0 | 86.6 | +2.9 |
| 7. STUSSY | 4,130 | 3.5 | 69.6 | 3,863 | 3.1 | 70.0 | 93.5 | +0.4 |
| 8. HUMAN WOMAN | 3,747 | 3.2 | 56.4 | 3,555 | 2.8 | 56.5 | 94.9 | +0.1 |
| 9. HUF | 3,977 | 3.4 | 49.3 | 3,421 | 2.7 | 48.3 | 86.0 | -1.0 |
| 10. UNDEFEATED | 2,782 | 2.4 | 43.2 | 3,400 | 2.7 | 45.0 | 122.2 | +1.8 |
| TOP10 | 70,793 | 60.3 | 54.5 | 75,683 | 60.2 | 54.3 | 106.9 | -0.2 |
| Other Brands | 41,369 | 35.2 | 57.0 | 49,964 | 39.7 | 54.9 | 120.8 | -2.1 |
| Continuing Brands | 112,163 | 95.6 | 55.4 | 125,647 | 99.9 | 54.5 | 112.0 | -0.9 |
| Closed Brands | 5,210 | 4.4 | 44.3 | 175 | 0.1 | 8.9 | 3.4 | -35.3 |
| TOTAL | 117,373 | 100.0 | 54.9 | 125,823 | 100.0 | 54.5 | 107.2 | -0.4 |

*1 As we acquired the stock of UENO-SHOKAI Co., LTD. on October 26, 2018, we regarded the deemed acquisition date on November 30, 2018.
Therefore we only count UENO-SHOUKAI CO., LTD on this fiscal year.

Summary of Q3RD(September to November 2019)

|  | September | October | November | Q3RD |
| :---: | :---: | :---: | :---: | :---: |
|  | Existing Stores 101.2\% | Existing Stores 83.4\% | $\begin{gathered} \text { Existing Stores } \\ 95.8 \% \end{gathered}$ | Existing Stores 92.9\% |
| Net $\begin{gathered}\text { Net } \\ \text { Sales }\end{gathered}$ | Increasing loya | ners | ping new tomers | In-house EC ratio 29.1\% (2018.11) $\Rightarrow 30.6 \%$ (2019.11) <br> Omnichannel Sales $\mathrm{Y} / \mathrm{Y} 116.9 \%$ |
|  |  |  |  | Inventory of exsisting brands $\mathrm{Y} / \mathrm{Y}$ $109.6 \%$ (2018.11) $\Rightarrow 102.3 \%$ (2019.11) |
| $\underbrace{\text { Profit }}_{\text {Gross }}$ |  | trolling purch |  | Controlling purchase $\mathrm{Y} / \mathrm{Y}$ <br> AVIREX $\mathbf{\Delta} 25 \%$ (original products) <br> nano • universe $\mathbf{\Delta} 10 \%$ (total amount of purchase) <br> ARPEGE Co., Ltd $\mathbf{\Delta} 20 \%$ (initial purchase) |
|  |  | trolling disc |  | 14 brands have improved gross profit ratio in Q3RD |
| (1)Triple hardships, increased tax, disasters and warm winter have smashed our net sales and gross profit since this October. <br> (2)As disasters and warm winter aren't transient things, we will restructure our businesses on the condition of these things. |  |  |  |  |

III. Reference Data


## Domestic Monthly Sales Information

Q3RD 2019 Ending Feb . All Stores: 98.1\%
Existing Stores: 100.0\%
$=-$ All Stores $=$ Existing Stores

Q3RD 2020 Ending Feb.
All Stores: 104.4\%
Existing Stores:97.1\%

## Net Sales Per Channel

|  | Cumulative Q3RD 2019 Ending Feb. |  | Cumulative Q3RD <br> 2020 Ending Feb. |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results <br> (Million yen) | Composition Rate (\%) | Results (Million yen) | Y/Y (\%) | Composition Rate (\%) | $\begin{aligned} & \text { Composition } \\ & \text { Rate } \\ & \mathrm{Y} / \mathrm{Y} \text { Change } \end{aligned}$ |
| Department Stores | 19,263 | 16.4 | 16,478 | 85.5 | 13.1 | -3.3pt |
| Commercial Facilities(*1) | 56,566 | 48.2 | 64,193 | 113.5 | 51.0 | +2.8pt |
| E-Commerce | 22,570 | 19.2 | 25,370 | 112.4 | 20.2 | +1.0pt |
| Overseas | 7,483 | 6.4 | 6,299 | 84.2 | 5.0 | -1.4pt |
| Others(*2) | 11,490 | 9.8 | 13,481 | 117.3 | 10.7 | +0.9pt |
| TOTAL | 117,373 | 100.0 | 125,823 | 107.2 | 100.0 | - |

## Store Distribution


*1 Number indicated on "Change" rows are comparison with the end of Q2ND 2019 Ending February.
*2 The number of the stores BEIJING TSUBOMI FASHION CO.,LTD. locates (50) is included.

## Disclaimer

Descriptions about future within this document are based on the information that the company obtains on the date of this report and certain assumptions deemed to be reasonable. Actual earnings may differ materially from various future factors.

