

TSI HOLDINGS

Results Briefing: Q1ST(March to May 2018) Results of 2019 Ending February

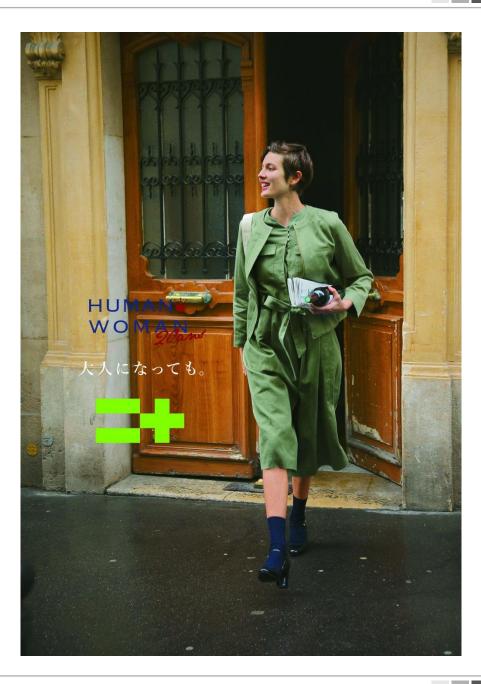
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🕈 TSI HOLDINGS

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I. Results Overview



(Unit: Million Yen)

	Q1ST 2018 Ending Feb.		Q1ST 2019 Ending Feb.				
	Results	Composition Rate (%)	Results	Composition Rate (%)	ig Feb. Y/Y Change	Y/Y (%)	
Net Sales	38,867	100.0	39,193	100.0	325	100.8	
Gross Profit	22,389	57.6	22,199	56.6	-190	99.1	
SG&A Expenses	20,687	53.2	21,087	53.8	400	101.9	
SG&A Expenses(excl. Goodwill Amortization, Depreciation and Amortization)	19,489	50.1	19,895	50.8	406	102.1	
Goodwill Amortization	130	0.3	198	0.5	68	152.5	
Depreciation and Amortization	1,067	2.7	993	2.5	-74	93.1	
Operating Income	1,702	4.4	1,111	2.8	-591	65.3	
Ordinary Income	1,958	5.0	1,480	3.8	-477	75.6	
Extraordinary Income	107	0.3	109	0.3	2	101.9	
Extraoridnary Loss	345	0.9	280	0.7	-64	81.3	
Profit Before Taxes	1,720	4.4	1,309	3.3	-410	76.1	
Profit Attributable to Owners of Parent	1,137	2.9	578	1.5	-558	50.9	
EBITDA ※	2,900	7.5	2,303	5.9	-596	79.4	

*EBITDA = Operating Income + Goodwill Amortization + Depreciation and Amortization

(Unit: Million Yen)

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			Q1ST 2018 Ending Feb. 2		Q1ST 2019 Ending Feb.		Y/Y		
		Sales	Composition Rate (%)	Gross Profit Ratio (%)	Sales	Composition Rate (%)	Gross Profit Ratio (%)	Sales (%)	Gross Profit Ratio (pt)
1.	nano • universe	5,247	13.5	54.4	5,761	14.7	54.2	109.8	-0.2pt
2.	NATURAL BEAUTY BASIC	4,713	12.1	63.2	4,567	11.7	61.1	96.9	-2.1pt
3.	MARGARET HOWELL	3,426	8.8	60.6	3,496	8.9	61.8	102.0	+1.2pt
4.	PEARLY GATES	2,946	7.6	50.8	3,072	7.8	50.9	104.3	+0.1pt
5.	ROSE BUD	1,986	5.1	55.1	1,832	4.7	50.7	92.3	-4.4pt
6.	STUSSY %1	1,575	4.1	67.7	1,343	3.4	69.0	85.3	+1.3pt
7.	HUMAN WOMAN	1,287	3.3	59.1	1,319	3.4	60.6	102.5	+1.5pt
8.	PROPORTION BODY DRESSING	1,249	3.2	58.6	1,212	3.1	59.1	97.1	+0.5pt
9.	HUF %2	98	0.3	64.0	1,138	2.9	49.1	1,157.9	-14.9pt
10.	Apuweiser-riche	1,240	3.2	62.0	1,117	2.9	61.8	90.1	-0.2pt
TOP10)	23,771	61.2	58.5	24,861	63.4	57.4	104.6	-1.1pt
Other	Brands	14,727	37.9	56.1	14,324	36.5	55.4	97.3	-0.8pt
Contin	uing Brands	38,498	99.1	57.6	39,185	100.0	56.6	101.8	-0.9pt
Closed	Brands	368	0.9	61.5	7	0.0	134.7	2.0	+73.2pt
TOTAL	-	38,867	100.0	57.6	39,193	100.0	56.6	100.8	-1.0pt
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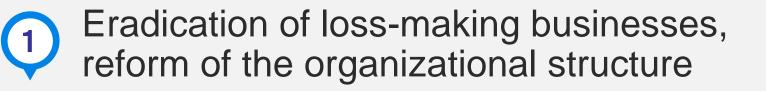
*1 Figures of HUF were included as a part of STUSSY in the past as the impact was negligible.

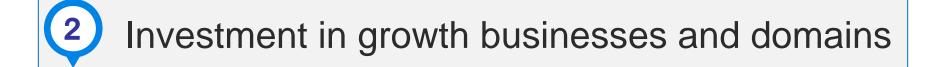
From this term on, they are separately accounted due to HUF Holdings, LLC's status change as a consolidated subsidiary.

*2 The figures were for domestic only in the previous term, but in the current term, they are consolidated figures for domestic and overseas operations combined after eliminating intra-company transactions.

- II 3-Year Medium-term Management Policy
- -Road Map to Achieve the Mediumterm Management Plan to the 2021 Ending Feb. Term -









United management that enables business companies to maximize their capabilities

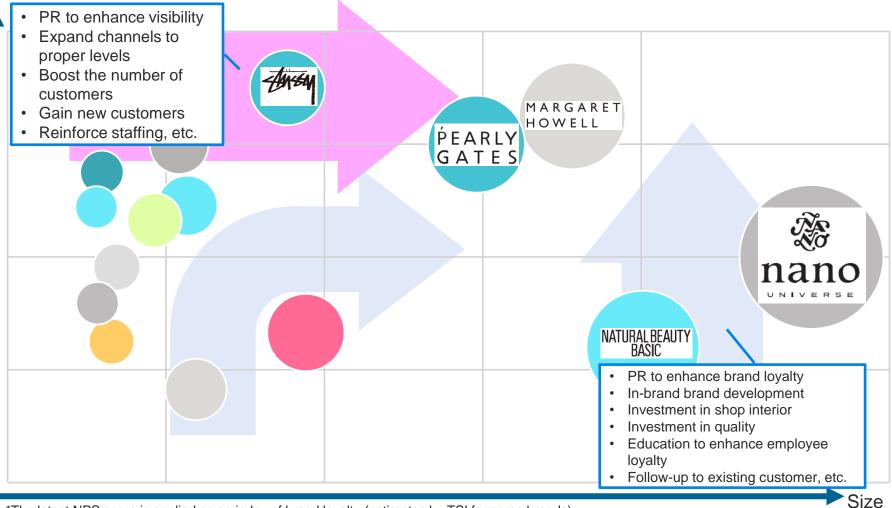
	2019 Ending Feb.	2020 Ending Feb.	2021 Ending Feb.							
с Ш	Withdrawal from loss-making businesses, completion of structural reform									
han	Optimization of the group's organizational structure									
Enhancement of	Review of cost allocation, review of expenses of functional companies (incl. HD) from a business company perspective									
nt of	SCM strategy: Improvement of direct trade ratio, review of margins with trading houses, robot-based logistics									
	Continuation of management discipline: Budgeting, quarterly review, monitoring									
M&A: Acquisition of not only large brands but small and yet highly prospective ones as well										
Gro	Promotion of omni-channel strategy: Enhancement of the company's e-commerce initiative Reaping of return on IT investment: Promotion of implementation after usefulness is confirmed									
Growth										
Overseas strategy: Execution of HUF's global strategy, seeding for overseas strategy (capital allia alliance, etc.) Improvement of gross margin: Boosting gross margin to proper levels through seeking proper sal										
tegy	Improvement of gross margin: Boosting gross margin to proper levels through seeking proper sales									
	Reallocation of resources for next growth by review of companywide expenses									

Profitability Basis

Direction of Business Strategy (Brand Loyalty x Size)

Enhance brand loyalty and execute investments in businesses with high brand loyalty to expand their size based on the growth potential of their respective target markets and brand features

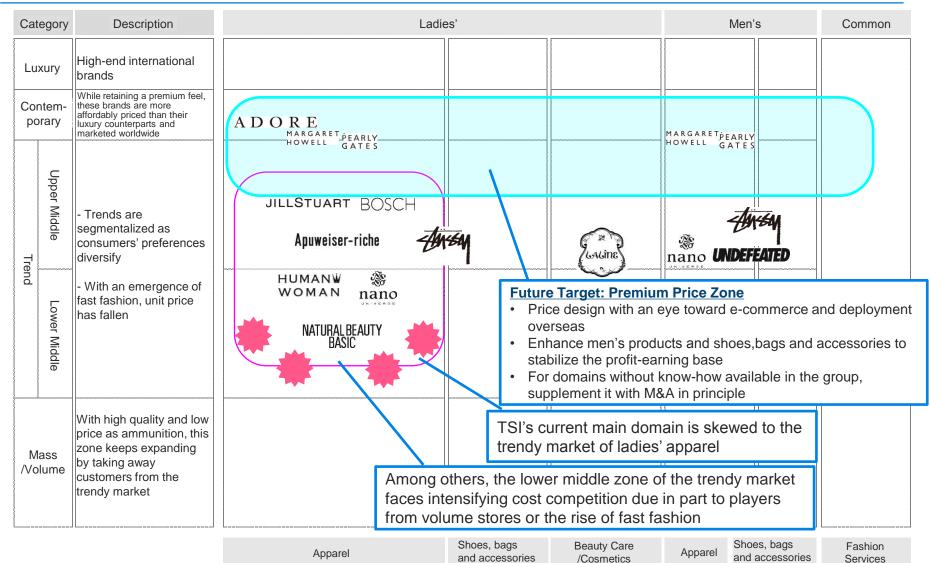




*The latest NPS score is applied as an index of brand loyalty (estimates by TSI for some brands).

Direction of Business Strategy (Category x Positioning)

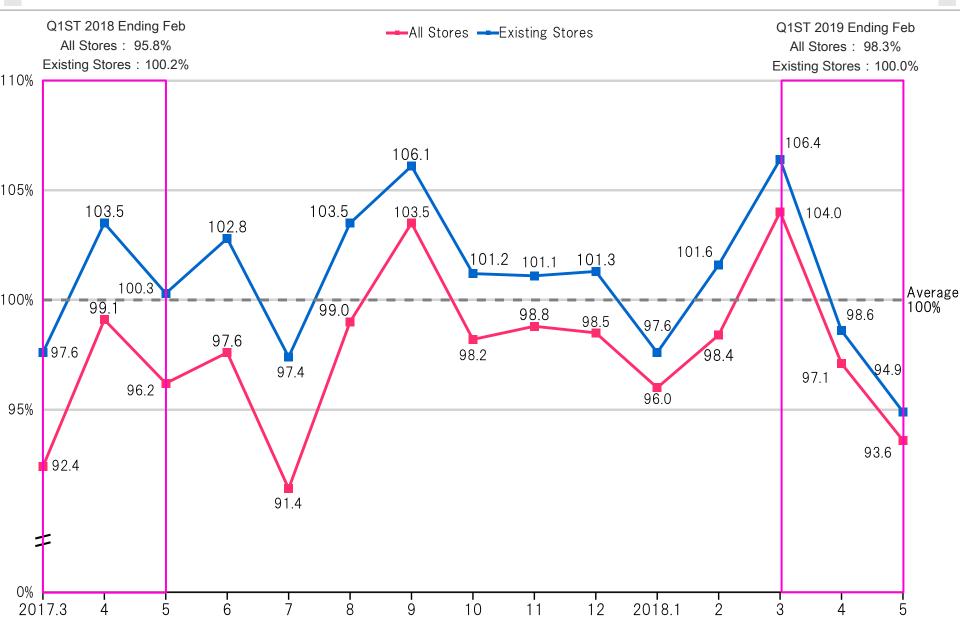
Target the premium price zone that is unlikely to get involved in power games with competitors Place emphasis on affinity with existing businesses and it is imperative to put an operational system in place before working on a domain with less affinity



IV Reference Data



Domestic Monthly Sales Information



(Unit:Million yen)

	Q1ST 2018 Ending Feb.		Q1ST 2019 Ending Feb.				
	Results	Composition Rate (%)	Results	Y/Y (%)	Composition Rate (%)	Composition Rate Y/Y Change	
Department Stores	7,773	20.0	6,667	85.8	17.0	-3.0pt	
Commercial Facilities(*1)	19,769	50.9	19,797	100.1	50.5	-0.3pt	
E-Commerce	5,906	15.2	6,760	114.5	17.2	+2.1pt	
Overseas	1,963	5.1	2,455	125.0	6.3	+1.2pt	
Others(*2)	3,454	8.9	3,512	101.7	9.0	+0.1pt	
TOTAL	38,867	100.0	39,193	100.8	100.0	-	

*1 Fashion buildings, shopping centers, railroad station buildings, individual stores, outlet shops etc. except for department stores

*2 Apparel businesses such as wholesale, in-company sales and non-apparel businesses of the group companies

		Q1ST 2018 Ending Feb.	FY Ending Feb. 2018	Store Open	Store Close	Q1ST 2019 Ending Feb.
Domestic	# of Stores	1,156	1,052	+33	-12	1,073
	Change	+13	-75			+21
Overseas	# of Stores	177	177	+1	-11	167
	Change	-24	-5			-10
Total	# of Stores	1,333	1,229	+34	-23	1,240
	Change	-11	-80			+11

*Number indicated on "Change" rows are comparison with its previous quarter

Disclaimer

Descriptions about future within this document are based on the information that the company obtains on the date of this report and certain assumptions deemed to be reasonable. Actual earnings may differ materially from various future factors.